

Executive & Professional Education

Advanced Negotiation: *Resolving Conflict in the Workplace* Executive Education Course April 8–10, 2019

Language: English

Program Outline:

Participants will learn about interpersonal techniques and tactics effective for negotiating particularly difficult situations, especially those involving strong emotions. Utilizing the latest research in negotiation and conflict resolution, this course will challenge participants learn about themselves and discover where they may expand their negotiation abilities.

The specific topics to be covered include:

- What makes negotiation and conflict resolution so difficult in the workplace?
- How to negotiate three overlapping conversations for conflict resolution:
 - What happened to cause us to end up in this conflict, and what should we do about it?
 - How are each of us feeling about this conflict? What should we do with these emotions?
 - What does this conflict mean to each of us? What does it say about who we are and how we see ourselves?
- During conflict, why and how to shift focus from...
 - "I am right, they are wrong" to "Why do we see things so differently?",
 - "They are to blame for this" to "How did we each contribute to this?", and
 - "I know what they're thinking" to "What impact is this having on me?"
- The importance of acknowledging emotions without being consumed by them.
- How challenges to personal identity fuel conflict and derail its resolution.

Negotiation simulations and exercises, carried out in small groups, will be conducted throughout this course to help you practice developing your powers of communication, persuasion, and negotiation.

This program is designed for:

Working professionals at any organizational level familiar with negotiation, who wish to know how to more productively approach interpersonal interactions that may cause stress, anxiety, or frustration.

Location:

Carnegie Mellon University in Qatar April 8–10, 2019 from 8:00AM to 1:00PM

Carnegie Mellon University Qatar

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Course Program

Day 1 (Truth): Monday, April 8, 2019

| 8:00-8:45AM | Registration & Networking |
|---------------|---|
| 8:45-9:05AM | Welcome & Introduction |
| | David Emmanuel Gray, Ph.D. |
| | Assistant Teaching Professor, Philosophy |
| 9:05-9:50AM | Negotiation Exercise |
| 9:50-10:00AM | Break & Networking |
| 10:00-10:50AM | Negotiation Debrief |
| 10:50-11:00AM | Break & Networking |
| 11:00-12:00PM | Conflict Resolution is Not a Matter of Debate |
| 12:00-1:00PM | Break & Networking |

Day 2 (Emotion): Tuesday, April 9, 2019

| 8:00-8:45AM | Registration & Networking |
|---------------|---------------------------|
| 8:45-9:00AM | Introduction |
| 9:00-9:50AM | Negotiation Exercise |
| 9:50-10:00AM | Break & Networking |
| 10:00-10:50AM | Negotiation Debrief |
| 10:50-11:00AM | Break & Networking |
| 11:00-12:00PM | Acknowledging Feelings |
| 12:00-1:00PM | Break & Networking |

Day 3 (Resilience): Wednesday, April 10, 2019

| 8:00-8:45AM | Registration & Networking |
|---------------|--|
| 8:45-9:00AM | Introduction |
| 9:00-9:50AM | Negotiation Exercise |
| 9:50-11:00AM | Break & Networking |
| 11:00-11:50AM | Cultivating a Resilient Identity |
| 11:50-12:00PM | Break & Networking |
| 12:00-12:10PM | Remarks by Dr. Michael Trick |
| | Dean, Carnegie Mellon University in Qatar |
| | Harry B. and James H. Higgins Professor of Operations Research |
| 12:10-12:30PM | Certificates Presentation |
| 12:30PM | Light Reception & End of Program |