

Team Dynamics & Decision Making

Instructions

When doing the reading for this class, there are the two basic kinds of information you need to understand:

1. What are the main points or conclusions that an author accepts with respect to a particular issue?
2. What are the reasons, important considerations, and evidence that lead the author to accept that conclusion?

It is information of the second sort that will be our primary concern, since our most basic task is to evaluate the reasons and evidence that are offered to support accepting one possible position on an issue, rather than another.

Reading

Kantor, D. (2012). Action stances. In *Reading the room* (pp. 23–47). Jossey-Bass.

Questions

1. What are the four action stances described by David Kantor? For each of these behavioral tendencies, reflect on whether you are strong, weak, or stuck with respect to that action stance when working in a group.
2. What are the differences between action structures, action sequences, and structural patterns? What type of archetypal structural patterns does Kantor discuss? Have you even seen any of these appear when doing group work?

To answer these questions you will have to reflect critically on what you have read and possibly re-read important passages.

Although I strongly suggest that you write out brief answers to these questions, you do not have to turn in written responses. You do, however, need to be prepared to speak intelligently about these issues at our next class meeting.