Glemn and Paul,

Here are the hypotheses; paper on relevance of various general models to come later. I hope these answers aren't too roi ndabout and incof clusive. Sometimes Ifelt like questioning the logic of the hyp itself, sometimes its relevance to my case. Often, too, I have included nrobsbly too much historical references in summing up the evidonce. And, temperamentally, or becanse of reality itself, I hive rarely been able to cond ude in yos or ho terms.

Hyotheses of working noner \#3, no. 15ff, anrlie d to Iranian Case.
A. Sys environ to choice tactics

C-Ils for cross-case comparison. Caution of West, powers in my case's early stages related to need for future as well as concurent dipl. cooperation of Sovi-t Union. Con also say there was preat reluctance to risk war, but the relevant risk was loss of needed dplomatic partner in resolving issues of Wh II. Decision of Nest. allies to becrme more hard line continued to be balanced by desire not to thoroughly discredit, embarrass SU. SU, for its part, avojded pushing overtly against clear-cut Br and Am onnosition. Perhans it feared actual war, oerhans more so, analagous to West., feared complete dipl. break, making all other att-mtps at coon. in other areas more difficult. (Problem with the hyp. is thet two contradictory imneratives exist in bipolar system: One, hesitate before extreme rrovocation, cause of dipl. need in future, costs of war. Two, if not present vigorous oprosition to presumed challenge, run risk of losing struggle quickly, since no other available nartrers to help recoup the balance if misjudged.)
2. I described the system in my case as emergent bipolar--not yet clear thet US, and SU only effective, decisive actors; not yet clear how impt. good-will or hostility of other actors might be. This is revealed in the case, in the terms of the hyoothesis, in that the US Wns at most points hesitant to get too out of step wi.th Britain or even Iran tactics. Not yet the sense that US nower alone basically adequate, nor that US could disnense with allied accomvaniement in opoosing the SU. The hesitation to become bloc leader rather than coalition head is apoarent at later stages of cold war, too, but may be said, in terms of Iran case, to be more prominent earlier. (States never dispence with facade of allied support if they can maintain it wi thout much trouble, even under bipolar.) So, hypothesis somewhat confirmed, in that to degree us in articular not yet senses binolar world, it did not feel it had unlimited tactical flexibility.
3. Somewhat dealt with under \#2. Reneat that importance of allied accompaniement evident in both sides' efforts to have local proxies, supnorters, to have backing in UN, too. However, the "preservation of alliances" is a more definite constraint than concern for diplomatic supnort; the "alliance" operative in these years was, however, the Grand Alliance, and the UN. No. HI deals with imnt of nreserving the Gand Alliance, nos. 2 \& 3 the latter.
4. Reputation not only for image of rasolve, but also for image of coover ptiveness; don't want to be considered weak in the nest round of bipolar confrontation, but also don't want to be considered to be illegitimately intrensigent, decentive, whatever. I think, on the basis of little syctematic evidence and reflection, that this idea may be overdram. In a multinolar system, too, there are reasons to watch out for your reputation for resolve: your mesent antagonist may reapnear in the noxt encounter but one, if not the very next. He may be an ally of your antagonist in the reat. And also, everybody in the system watches the tcome of each conflict, even when not participating. Relations not dyadic and secret in multipolar.

Hypotheses, Iran case (2)
5. The Iranian case takes lace before the integration of nuclear forces into actual military canabilities, and into the rhetoric of statesmen. To some degree, if there was an exaggeration of the stakes, it may have occurred because the universalist rhetoric of the UN organization, making int. stability a seamless web, once torn anywhere, dangerously weak everymhere, tended to nermit the cverdramitization of particular events. Stalin objected, for obvious tactical reasons, but maybe also for real, to the making of $\operatorname{Ir}$ an into a "test case."
6. Not applicable.
7. The threats were of a diplomatic character, not military. Russion threats to the Iranians alone were roligh and ambiguous. Grent nower exchances almost 21 ways circumspect. It is perhans, true, thet given the rhotoric of an undivided Grand Alliance with which the war was prosecuted and the neace talked about, that each side had to uparade its int ensity in sreaking of the situation to alert the other that it took it seriously and might risk splittine th- Grand $k$ liance in order to nersevere there. This is related to remarle on the impt. of $\mathbb{N} \mathbb{X}$ rhetoric in the exaggeration of stakns; when it is not oart of recent exnectations to exnect discord, one may have to invent new language to have opnosition register with the other side. Rewording a phrase in the hypothesis---"to compensate for the inherent incredibility of a breakdown of the w:rtime alliance"
8. This crisis was pretty much verbally executed on the western side, but qite a mixture of chys ard verbal actions on both the $S U$ and Iranian part. Not, however, because of a need to find means short of war given nude ear wearons' unasability and hence need for substitute acts far from the nuc threshold.
9. True that actions of 211 sices designed to imcress the other were often low-level dip. warnings, indicatiors of concern, etc., in the early stages, and that evenx when the opposition became more pronounced, see avoidance of direct and explicit confrontation. This not 2 reflection, however, of constraints imposed by nuclear technolozy.
10. This system was heterogencous in fact, one might say, but not in the concentions of the main ectors, or at least in the language they chose to confront one another with in the early cold war pariod. Altholgh certain pronouncements---Stalin's xiocoy of Feb $1 ; 6$ announcing a new five year plan, Ircn Curtain sneech---do em-loy strong, ideological language, that is not the dominant mode of describing things in this neriod, nor even less so the masns of actually communicating. Therefore, hypothesis only holds if tha $m$ in actors have decided toreis nothins more to be ained from refraining from emoloying "honest" ideolozical language and more unequivocal threats to go along with it.
11. The Soviets more than once deliberately sought to increase the risk of armed conflict with a solitary Iran. An occasional western prono ncement---Iron Curtain Sneech, Byrnes to Oversea's Correspondents, Feb, 46, ---did to uches on the general possibility of war arising from Eastrilest hostility, generally or in Iran. No force movements seemed intended to create a "war scare," at least
between the ureats. between the greats.

Hypotheses, Iran Case (3)
it being bipolar and the Soviet Union being the opoorent.
12. Generally confirmed, for the Westo For the Scviet Union, it was more multipolar, who would resist and how much---Iran, Britain, the US?
B. Propositions abalt Coercive Tactics

1. Generally confirmed. The Iranians scarcely made a one, excent late in 46, they said they were going into Azerbaijon, regardless of the consequences. The US, in March, L6, said at one point they'd go to the UN regardless of whe ther Iran persisted in its complaint. But generally, one sees equivocal language---""we'll be forced ts recorsider our position," "could have unfortunete consequences,"---or unequivocal statements that have no clear operative meaning---"we stand behind the nrinciple of Iranian sovereignity" etc.
2. I would say, less so in cases of bargaining between rether clear unequals; although most Sovint language remained vague, of \# I, still on occasions they told the Iranians quite exnlicitly---if you send troops north, it will only men more bloodshed and necessitate our sending in new troops. You mince words and waffle when you are afraid of the consequences and need to find out how bad the reaction might be; it's simply less important to be tentatively coercive in unequal relationships because the harm you may receive is less of a deterrent.
3. Have no severe, explicit threats between greats. Of those exchanged between unequals, ie SU to Iran, this bypothesis does not hold. The Soviets often told of their displeasure or made the eats in officizl notes to Iran, in visits of high officials to Teheran, or by inviting Qavam to Moscow to deal directy with Stalin and Molotov. That is, often chose extre-ordinary channels to make sure the message got through.
4. If you call West. opnasition to SU in UN "coercive," this is somewhat confirmed, 2 s this on osition was described as being legally necessary under the charter, a matter of duty, and so forth, 2 disinterested act. Try to make it "impe sonal" in international terms. This form of non-coercive rationale, it should be noted, however, is scmewhat at odds with the aim of making oprorition easily retractable, since it is a presumablv"nrincipled" stance, inderendert of interest. Still, the aim was to give the Soviet Union a chance to withiraw b obeying a generally volid set of rules; similar to the Charter here were the legal treaty commitments to withdraw forces after the war---agreement was presumaily made easier py the fact that $2 l l$ had acknowledged this commitmant beforehand. Again with reference to SU-Iran bargaining, the Soviets werex not, on many occasions, sensitive to the neal to make Iranian compliance seem something less than a reult of coercion.
5. Often confirmed. Some exs in previous noint. Br, US, first reaction to SU interference wth Ir troops during Az revolt, was to say, must be some misunderstanding or local-level insubordination. In UN debates, pass resolutions asking SU-IR report together on successful resolution, to nut comnliance into a nositive, accomodative light. But hyo may be misleadzing: In crisis bargaining, yol are setting limits to be conformed to; you are closing loopholes as well as leaving some open. Ioopholes usually encountered are of secondary importance, they focilitate compliance.

Hypotheses, Iran Case (4)
6. Repetitious of 1,2 , and 3 .
7. Yes, excent it sounds too simple. My point throughout is thet you may not know when you are favored in these ways. At extreme nole, bargaining among clear unequals, relatively easy to see this hapnening: Stalin/Qavam.
8. Confirmed for all parties I would say.
9. Apnarent in a number of ways:
2. $S U$ at nts becomes harsher to try and get more accomodative govt into power.
b. SU at other points sees that any replacement may be worse, and modulates pressure on Gavam. More often a than $b$, however.
c. Re Wast. tactics, can't speak abo t calculations vis-a-vis the SU; little such speculation sbo $t$ internal influences encountered there. But, in US dealing with Iran, there was an a wareness that too much insistence on Iran. resistance to SU could have bad internal effects---replacernent of Wavam with less subtle, more reactionary regime, one that would force action too quickly.

Ench sicie had an interest in maintaining the right kind of Iranian regime between itself and the other great nower, the SU looking ideally for an 2pneasing/Quisling/neutral? regime that wo uld willingly meet its demands and hence avoid international opposition, the West looking for a neutral/really pro-West? recime that would appear/actually be indenendent in resisting SU demands. Hence, considerable attention thra ghout to how tectics influence Iranian internal nolitics.
10. Gener2lly confirmed. With this exception: Sometimes the US, in its crivate delibs ith Vavam, laid bare more of its uncertainty abo:t wh=t to do, how much supnort he'd get, then was anparent in nublic declarations on the crisis. These nublic decls, however, were of a general, princinled charodter, usually. Pt is: Private deliberations won't be unambiguous if policy itself is ambiguous.
11. If this means that caution begins to prevail as main antagonists become engated, in the "deadlock" stage, yes.
12. The second part of this hyp needn't be linked with the first. Crisis may begin with more coercion and conflict, because one side has the initiative, may not exenct resistance, throws its weight around. What doesn't follow is that the later stages, the "resolution" phase seems to be meant, all will act cooperatively. One side may have lost conclusively, the other being rather firm. Certainly as US powre became engaged on the Iranian side, and as the Iranians themselves stiffened versus Russian demands, Western policy became less accomodative. The Soviets, too, in this last stage were trying to ccerce, but had no power to do so, and mainly retreated with angry gestures. So: Hyp assumes a structure of crises that may not always hold--coercion, opnortunism at outset, caution and opnosizion at the middle (hyp 11, above) and accomodation at end.

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C. Hyp relating $t_{2} c t i c_{3}$ to responses

1. Yes. The use of power overtly 2lways threatens to be counter-productivo.

Hypotheses, Iran Case (5)
2. Yes. But key here is the nerceived Iegitimacy of the demand which the thr eat relates to. Some Iranian Doliticians understood that threatening SU behavior was in some proportion to the validity of their interast in northern oil, or keening other nowers from that oil (and strategic position). Still, the nrovocation involved may certainly undermine or offset even this communication-of-concern effect, too. Br and
3. Probably true. One finds, in internel Exaxixaxacad US deliberations, acknowledgement that $S U$ case for repressiveness and backwardness of Teheran regime, and its policy toward $A z$ historically, which was an effort resumably to lower the importance of defending Teheran, that these aspects of the SU case were given some credence. Wect. nowers willint to listen, in part, to grounds given; were 2larmed on the other hand by direct stens SU took to enforce its or Az's claims--which steps were "threats" in a way of use of SU mil nower to intervene.
4. Yes, to a point. SU violation of w/drawal commitment in March 46 quite imbt in stiffening US resolve. The clearer the rule, the more such an effect it will have. Amplification, the clearer and more imot the rule, the more such an effect. States willingly discount trivial den-rtures from procedures, invoking the monly when they need pretexts for a conflict that goes beyond particular infractions.

I have interpreted the phrase "ruxles of the gamen too legalistically thus far. One "rule", in the less-legal sense, that may have been important, at least to the Western powers, was that, in dealing with a $b a c k w a r d$, weak area, don't flaunt your control of the local government to the world, to the other side. Maintain the formalitins of inderendence and nonintervention. When the Soviets broke this practice, Western opmosition, esp. US, stiffened considerably. The "rule" the Soviets objected to the breaking of by the West was that ther nowers should not exnectytfencre of formal neutrality and independence of a government to adequately insure the Soviets their interests wer on't threatened. That is, resnect for formal nabtality no substitute for atten, to overall balance of great power interests--compounded of history, precedent, proximity, etc. (This isn't quite a "rule" eithe $r$. Not so good an answer.)
5. This hyp confirmed because its key term---"probabilistically"---is derived not from social life but from mathmatics. Social life probability-thinking it seems to me was present in my crisis, at least in so far as I hove evidence on internal deliberations. Qavam often outlined five or six nossible ways of proceeding, estimated degrmes of provocativeness, and chose. The US often discarded various forms of rotest as likely to do more harm than good to UN negots, etc. To say such thinking lacks "careful estimating" is to assume s ch estimation is possill e--that you can soy whe the other will do in various contexts, thet even if you can that these can be re asured againct one another and hence ordered. I think one finds in my case, in US and Iran. delibs, considerable weighing of possible levels of opposition (and 2ccomodation) against likely consequences. Not a "nerfect" mrocess, even given "real world" standards of expectation, because certain imnt. features of the other side's involvement were systematically underestimated or ignored, but there was an effert to gauge the different likely consequences of different acts.
6. If you are weak, or if you feel there to be some legitimacy in the demands, or if some combination of these conditions exists, "toughness" can well breed accomodation, although that accomodation may be draw out and circum-cribed so $2 s$ to avoid the imoressjon that tou ghness can work $2 l l$ the time. If you are strong, but haven't been paying much attention to the issue and its importance for the other sjide, "toughness" may just give you pause, make you pay attention, with the qualification in this instance that the awakening can't be too rude. If you are strong and cuite involved in the issue in terns of values and attention, "toughness" can very well breed canter-toughness at first, but whether it will do so over time depends on the ultimate balance of power and interet in the case. One cannot say without introducing other factors what the resnonses will be。

As to commitment, it can be that a firm commitment will make you re-examine your own, not imnediately reaffirm it; you may later come to underwrite it more solidily or nd. That depends on other things. It's tre nonetheless that failure to restate one's own commitment in a disputed area after the opronent has done so is generally avoided, because of what that wixatx would indicate about general resolve, but it doesn't follow that it will be reaffirmed in the end. It may change, as I said.

As to conciliation, Western-begun moves did not generate counter-conciliation in my case. To a bit greater degree, Iranian concessions did, but not so much as to be a counter-instance. The roblem in inter rexatine this is one of context: Was Iran, in the Soviet view, likened to lexico or Italy for the US? That is, did they feel they were being conciliatory with ref. to other arenas of possible conflict, and exnected Western conciliation here? Britain reesents a comnlicated issue, here; fofsiothem, Iran was like Iran, am imnortant, if net perhaps the most vital colonial
area of influence. Maybe the Soviets saw Iran for the British as too much in the area of a luxury, a non-essential advantage, and thought that since they were le ving the real areas of British concern alone---Greece thru 45, India, Malta, Giiralter, Suez---that Br ginld reciprocate in Iran. This is more difficult to argue than the comprable argument with ref to the US. Point is: No confirmation for the conciliation portion of the hyp when its limited to the Iranian comnetition alone. Soviet restraint is consequence of coercion by others, or internal calculations we don't know about, than of Western restraint.
7. Don't see a clear distinction in my orisis.
D. Hyp rel. environ., setting, and tactics to outcomes





 pown, carefully by the salient solution of restoring the absolute reutrality of Iran, according to varia s treaty commitments undertaken during the war. I would say that salience facilitates resolution of standoffs between relative equals.

Hypotheses, I'an. Case (7)
2. Seems confirmed. Overall outcome reflects more than salience, pattern of escalation and definition of dispute in pre-final stares often determined by legal, historical boundaries. Porties in Iron cautious of interference in each other's zones. Britain esnecially begins at roints to ta \&tilly acknowledge $S U$ sway in north; most convenient stopining slace. Parties to dispute hesitant to overtly repudiate legal definition of their various roles and rights in Irna, too. These aspects to helr structure and nattern strategies, but not determine overall goals.
3. Yes, but tactical nower can overcome to an im ressive degree weakness in inherent power. Two instances: SU bluntness, bullying aliertes sectors of Iran even Western oninionefientould perhans have tolerated a considerable upgrading of the SUXxaxevox in the country. Conversely, What looked like a very weak Iranian ncsition was strengthened considerably by Qavam's delieate stratery of delay, strung out minimpl concessions, and caution in not gatrering anti-Sovi t supnort to quickly and publically. US itself, lacking local power, did sood job tactically in exrloiting the UN forum, pushing for just so much and not too much immied censure of $S$ oviet bhavior. Unilateral US dipl. opnositian might have been just $2 s$ effective in inducing $\dot{x}$ SU moderation and retreat, but it's cle=t that the multilateralizedy, UN based-opnosition that wased welied upon was used with astüteness, in terms at least of the outcome of this partialar区onflict.

Point worth repeating: It would be hard to predict from the syternic environment and bargaining setting 1 one the outcome. The tactical moves of almost all sides seem to have imortantly affected the cutcome.
4. True, there is no directly negotiated deal between the ${ }^{\text {tho }}$ decisive powers, US and SU. But there was a formalized accretion of US influerce w thin Iran and failure and in some senses abrogation of such influence of SU in Iran. Generalization?: Bipolar contests are resolved by changes in intra-camp relations (ie changes a re reflected there), multipolar contests resolved by chances in inter-state relations. Too broad: Refers to bipolar heterogeneous, when two blocs don't acknolwedge le gitimacy of the other. Could have bipolar condominium with lots of formal agreements between.

Now, to the hypothesis itself, which speaks of nuclear-pre-nuclear: I don't find the character of the outcome significantly affected by this possible variation.
5. I'm not sure what general reasoning this is built on in the first nlace. In a bipolar system, one could argue just as plausibly perhaps, the need to focur $2 l l$ attention on one nowre, who can hurt you decisively if any mistakes are made, would be a situation very conducive to miscalcuation--aishful thinking---desire to escape the dangerous sitnation---could lead to underestimation of theeat; or, more likely, excessively fearful thinking could lead to an overestimation, -extrapolxation of where any partiaciar act might lead. Contrarily in a multipolar condition, no single power can hurt you deeisively, so that the distortions of wishful or insecure thinking would be less likely.

Anyway, in my crisis the problem is that the situation is conceived of as a concert or condominium, actual7y becoming more and more bipolar, but with significant residues of paer enjoyed by at least one
other power---Britain.

Hypotheses, Iran. case (8)
5. ont'd.

This hyp is hence hard for me to assess. The basic Soviet mis-judgement, that opnaition to its move in Iran would be bearable, stemmed, at least in part, from belief that the US would not become engared and Britain would be insignificant. Is that a consequence of being in a "multipolar" system in which it wasn't cidar from whom the opoosition wo uld cone? Or from being in a"bipolar" system in which the rules of competition weren't yet established, regularized as they were moreso in later years? Some combination of both I'm afraid.
E. Hyp about connectione tween sliance relationships and adversary bargaining

I don't think most of these apnly, since the crisis took nlace at the transition stage away from one allionce---the "grand alliance" and to anothar system of alliances---the Enstwest coalitjons or blocs. There was, legally speaking, a brief space in wh ch the parties' main links were those of a collective securizagement $U N_{N}$ (even the 42 treaty on Iran and the 43 declaration had a "round" set of commitments, technically anplying equally to all)---before the negotiation of more limited alignments that sunercaded the collective security ones. The "olliances" here are really emergent diplomatic alignments but the implication of the language of the hypotheses is more precise.

Would it bepoper to assess the se hyps against my case with SU being the aggressor and is the supporting ally of Iran as the target country? Yes, in terms wos of the final outcome, but it was just that definition of who was who that was at stake for some time.
(I'll be glad to think throi gh these for the case anyway, but don't give them nriority now.)
F. Hyp about perceptions and images

1. US did not yet have a fixed image of the SU in this neriod. Can say that US policy-makers tried to retain the viability of the image of $2 n 211 y$ orepared to cooperate on US terms in ne,ce-making even when considerable evidence mounted to disconcirm it. But that's not quite the samea s "seeing what irages lead them to expect"; it's more staying with the initial image and policy concontion flowing from it until a variety of signzls lead to thenecessity of rethinking.

We may infor (only) from SU actions that they norceived the US and Britain to be preparing, late 143 , throgho $t$ 4 , to extend imre rial control to the no th, in line with previons concention of capitalist behavior. This mey explain a boviet "over-reaction" in Lh to the oil concession efforts of the Wast. Or maybe the perception was right, but the resnonse to the consequances of it faulty. On a larger scale, it may be (I need to study the whole period more generally for this) that the $S U$ had an image of
2 US retirn to isolationsim after the war and mis-judged FDR, other
US sookesmen's remarks and actions to oresage this, when in many ways the
US was prenaring for a quite extensive economic and in some respects diplomatic presence in the postwar world.

## MORE

Qavam may have perceived Soviet demonds $\Lambda^{\text {in }}$ the context of traditional Kussian exnansionism than was correct; he may have distorted the situation thus into one where limited concrete concessions would suffice to ease the ressure.

Hypotheses, Iran. case (9)
2. History of Russ-British sphere of influerce politics in Iran was much in the minds of $2 l l$ actors. Possibility of acheiving third pow er counter-balance---as they had used US and Nazi Garmany before---very much in Iranians' minds. These historically dexixpoxì derived pessioilities and likelihoods all failed to be entirely accurate in the final outcome: Russian nolicy something more than 1907 again; Britain not the same imnerial power she $h_{n}$ d been; intranuction of US oresence not as minimal as other third novers might have ben in the past. Hut there does seem to be a tendency of decision makers to reason in terms of post occurrences reneating, needing considersble new data to convince them a new constellation of goals and nower is maturint.
3. Taking US internretation of SU moves, for instance, it's less that they are percieved as more hostile than actually thay are, and more that the motivations for undoubtedly hostile actsare not read as empathetically or comple tely as they could be. Once 2 country has entered into the "hostile" category, historically or in terms of formalized antagonisms (alliances, etc) this hyp no doubt exists (with rational grounds as vervis has argued). But in the nei od of discovering a new, dominant antagomiam, which is that the early cold war is, the lack of information, the over-reliance on histcrical anelogies and inaprorpiate but well-formulated concentions of what should be hapnening---these are the distorting elements. Not quite so simple as the hyp states, in this instance.
4. I think this is tr ue in my case.
5. Soems true. Think in term of evolved strategies and cencentions of hwo things will nroceed. Not wshful thinking, but the influence of ôstablished policy winning out over surprises, new constellations.
6. This seems true for US a nd Iran res onse to SU moves, which contained at many points sufficient evidence to be read as stifl consistent with exnectations (fo Iran, nossiolity of getting by with ltd conces ions, for US, possibility of more or less recinrocal adherence to non-interference).
7. High tension--2wareness of serionsness of disoute for $2 l l$ involved---can also introduce efforts to rethink images which have been inadequate in anticipating the high tension for you. Again I am talking about a dispute that breaks upon the main antagonists--that is the precinitation of US-SU conflict in Iran was not expected, or historically rooted, for either. It took a while for each to fit it into a more gene al nattern of conflict. Hnce my first sentence. But true that parties to rk to send clearer messages when tension becomes high.
8. Not much evidence in my case for this kind of judgement by the parties.
9. Def. true in percentions of SU policy. Occasionally referemces to multiple nossible motives, but feeling usually that one or nother set must be controlling. No evidence on SU percentions.
10. Probably so. The several reassurances Molotov and Stalin gave American and British statesmen in late L5, zoxixctuxx though nerhaps other remrks were misperceived at these times, too, seem to have been taken more seriously than evidence ofactions to the cort rary. It makes sen e to believe the opnosite leadership for quite a while, anyway.

Fypotheses, Iran. case (In)
11. Unclear hyothesis. How influenced, the ercentions? If view adversary aims at far-rearhing, tend to "over-p-rceive" leck (f limits in even smallar steps? and vice versa? But both wolld be quite rational behaviors.

G. Hyp relating internal decision-making to bargaining tactics

1. In my case, the inability of US decision makers to get a pouse and focus on Mssible change in nolicy led to drift within terms of resent policy, which did not mean "resistance to opnonent's demands" as much as would nave been possible, BECAUSE that policy was not ruited to the effective resistance of those drmands. Thereforem most you can say, I think, is that difficulty of changing agreed nosition lends continuity to nolicy--quite trivial---this continuity may be other than resis ting demands.
2. Yes, agoin with focus on US. Reiterations of formalistic complaints by US were, to some extent, interoretable 252 nolicy of ignoring what US was objecting to, wereas they could also be taken as brginnin to indicate serious, concrete onnosition. Since the outward. form and definition of US policy didn't do ange for a wile--most importantlyringring L6---the earlier sirns of onnosition were ambiguous, tho gh to some of the US nolicy makers they were intended to indicate a stiffening.
3. This needs more qualifications to be answerable. Tension has aw ay of focusing attention and deliberation on a set of circumstances which process can be more "reasonable"--ie more thorough, ete.---than the hati tual one of responding to uitense situations. Iwould say, however, in artial disconfirmstion, that in Iranian policy---where very often ten ion was high as Soviet nower in the north grew and demands along with it---we get not more emotion but more and more elaborate procrastinatinn, search for options, etc. With reference to $Q_{0} v a m$, that is; some of the other leadership-the Shah, Arfa, Chief of Staff---did at some oints favor 2 more staaightforward military response. But I don't see this as recessarily a consequance of heightened emotion.

General roint: I'm skentical, given my case, abot the directrelationship between tension and emotion. Both terms, by the way, and obviously, are notoriously slinnery to define. Perhaps the central weakness of the Stanford studies is an equation of "tension" with neriods when, obinctively sreakine, there were fewer and fewer ontionŝ. The imilied pejorative reading of the atate of being "tense" in such si tuations $y$ be trong.
4. Seems generally disconfirmed.

US: Imnediate resnonses to SU initiatives, fall 45 on, were initially in terms of previous declaratory nolicy. But evolution of new nolicy instrument--UN forum---and different definition of stakes--nrincirles of small nowar rights in ostwar int. order---and finally of new level of involy ment in Iran itself----These innovations, changes of nolicy came about under nressure of time, need to act. One policy became obsolete and hod to be transmuted into another stance.

Sti-R Rect of werious tirned-resolutions in UN sming 46 seems to have.

plamed policy of using-mil presenco-and Mudeh-to-inflacrice pols cidange.

Rypotheses, Iran. case (II)
4. cont'd.

SU: Dring snring 46, often under nressure inform of timed deadlines of tre:ty and of UN resolutions. Apvers that these deadines did force the Sovi-ts to speed up the rocess of using what influnce levers they possessed, hereas with more time, a more subtle strategy might have been pursued. Yet I don't read this as conif rmine the hyp. since I don't know if the measures taken were triditional, habitual, or already-planned. The goal of nreserving considerable Sovimt influerce over Irania nolicy was well-established during the war, but whether thrathe abrupt and often nrovacative means adonted were ndonned is less clear. A more leisurely nenetration may have been the intertion ard when this was too slow in mate ializing and obsected to by the West,
a quickly arrived at switch to coercion may have token olace.
5. Iran crisis was long in duration, often net viewed as severe. But deliberaticrs of internal US molicy show quite continucus scannine of oltern=tive intermetaticns, nossible resnonses; not that these encompassed $\operatorname{sll}$ nossible nolicy options. But don't find single, simple-minded apolication of organizationally-defined policy--if that's what's meant by "org. roles."
6. P.O. unexaminable and/or influential in SU. In Iran, true that Qavam lost flexibility as imnt. segm nts of army, narl., and tribes tookclose interest, and that this helred back un his finally adopted position. For US, there being no well-developed fccus of attn of Iron in particular, nolicy makers had considerable freedom, I believe, in making it impt. or not. we know from the general nolicy calculations leading us to the announcement of the Truman Doctrine ard Mrsh 11 Plan, which concerned Irans area, at least, there was consider able vosedxar effort covoted to how to make commitments in these seem imcortant with the nublic, soem like somet ing the exective branch was nlausibly committed to do. For the US, in other werds, we are in a neriod of the creation or drawing out of latent strands of oublic oninion relev-nt to nolicy stens undertaken for other or differently arrived at reasons. In formative beriod of poliey, therefore, govt had flexibility because p.o. not ton involved. Hyp. gene:ally confirmed.
7. Don't know for SU. Untrue for Qavam, who was closest to Soviet Union and rarely more hard than ot'ers in Iran. olitics. H. ven't studied relat. of home or general fo no opinion in Br or US to contrast to mood of those directly involved.
8. True for Br military, Iran. military; don't know for SU; little evidence of US mil. opinion one way or the other. When finally asked for estimation of the im t of Iran, the JCS came th ough with 2 statement givine the area tremendous and blobal importance--but definition of strategic significance of this portionof the thar East was quite general among civilians by this time, too.

Hypotheses, Iran. case (12)
H. Hyps relating outcomes to aftermaths/

1. Many Western diplomats and Western chroniclers of the Iranian erisis took the lesson of the early portion of the Iranion dispute--42 to e:rly snring L6---to be that of this hypothesis: That is, that Western, esn. American, tolerance of SU acts in the north, pressure on Teheron only encourared tine Sovints to ungrade their aims. These is considerable truth to this, excent that from the Soviet side there may have been the feeling that unless they vigorously pursued, asserted their interosts in the area, the west wald progressively exn and its ec ard pol noxsition within the central govemment.
2. \& 3.x Require comarative analysis. As does 1. Elso; but I tri-d to answer it taking the Iranion dispute as involving successive little crises.
3. True, in so for $2 s$ Iran, when Br ard US bocking to degree it hoped for was not irmediatoly forthcoming, did he ve to keep lines of nossible agreenent with the Soviet Union open. To put an end to this dangerous option, the US did have to incre, se its level of commitment during 1946. The conclusion anlies, however, mora to a bipolar than multipolar situation, since Iran did not believe she caild stand 2lone, or find on alternative to an exnanded US or Russion presence.
4. Iran. crisis did result in, better nut, take blace in context of, ever worsening relations. To assess howmuch its conduct and resolution nlayed in tis r ccess would requif e 2 long analysis. Answering in 2 more limited fashion we can point out reasons for its increasing hostility, in its own right.
a. finality---was a definitive exclusion of one power and introduction of another's presence in Iran. A regime of mixed influence---at lesst 2 theoretical possibility---made imossible.
b. Other common adversary: the great powers had no other ma jor sdversary; possibily, the joint interest of SU, US in eliminating Britishimperisl int erest in the area was such on interest, and the two superpowers policies in the Middle East in this riod can bo seem as having the common effect of undermining British presence. But they also elashed directly in other and more important areas for this loeal congruence of intersts to be decisive.
c. rowocativeness of toctics: SU definitely rovoked U by bullyiny Iran, elearly violating lezal commitmints. US definitizely eqfeked SU by insisting on UN level exnosure of issue, thus indicating rivate modes of working out reat nower disagreements would be abandoned if expediential. (This should not imply, however, that $S U$ was ready for a rivately-elaborated ssieres deal in Iran; such was never clemrly offered; but also SU may have thought it desorved, cald get majo influence in the country. However, use of UN to wage oprosition most certainly roisoned atmosphere for other diplomatic encounters between the main actors.)
d. humili otion: Within Iran, this huriliation was considerable for the SU. In the UN deliberations, US, others sourht to minimize direct accusations of SU, so long as minimal goal of troon removal gained. I believe the international level of humiliation colld have been much worse. To decree, however, that US irc easirgy became main diplomatic ally of Iran in continued elimination of SU infl ence thra hoo t $47-48$,
Soviet defeat was linked wi th West. success in bipolar competition.

Hypotheses, Iran. case (13)
subsoquent
6. SU withdrawil and varial s/defeats (on oil, Azerbaijan) was attributed by them to fascistic character of Iran govt, its links with imerialist forces outside. This to demonstrate that defeat suffered at hands of illegitimate forces. On the othme hand, the Soviets, simply by virtue of the amount of futile railing they do in later stages of the defeat-late 1,6 on---seemed to disregard impression this gave of defeat and futility .

Additional points: When SU Eraually withdrawe troops in string 46 , this done at every ster under guise of artially fictitious statements that SU and Iran had agreed to this. In f.ct there were biloteral agrements concurrent with, facilitating withdrawal, but also it was elear that it was attributable to UN pressure, which Soviets dida't want to admit.

So; must give 2 mixed answer. If a stato is terribly engsoed in the crisis area, and suffers a defeat, it may not be able, pychologicslly, to completely act as if nothing happened. Noroever, this cold be 2 bad strategy for the future. To rationalize, minimize the defeat might be taken 25 . sign that it didn't matter to you. Botter to complain loudly, however futilely, at the moment?
7. Certain'y Iran's final willingness to act firmly on behalf of its own indopendence enkaneed its attratiiveness to the US as an ally.
I. Hyps about bidding moves

1. It was the crisis atmosphere of UN and other oressure that foreed the Sovict Unicn to begin definint its aims concretely to the Iranian government. As I said in the text, the very aet of defining is in 2 way 2 "concession" since to define is to delimit. In some situations, therefore, a power won't make any concession at all until someone else calls to his attention the need to limit or dofine his olicy aims. The act of beginning to neggtiate is, in this respect 2 concessionary one. (Hँot "talk" but negotiate. "Tzlk" is usually going on continuously, execpt in situations where the a dversaries don't acknowledge each other, or have regular relations--eg. US and North VietNam and NIF; this not the case here.) A power still may decide to change his behavior in an indirect way rather than make concessions explicitly and oublically. Uh neknowledged withdrawal as a way of ending crisis is apparent here, but along with it, concrete, exnlicit talks and deals struck between SU-Iron.

SO: I ean't ansver directly to the hyp. On the Irardan side, too, it was the insistent Soviet ressure that brought Qavam to the conviction that he needed to make some offers to a ssuage that vressure. The offer of oil negots with all sides after all troops out---wich was made before the crisis atmosphere came on---Was succeeded by an even more concessiionsry pronossl once it did come on.

[^0]Hyos, Iron case (14)
2. Sone instances of this: Qavam attaches varials conditions to oil rement withSU, wich limit SU control. But could argue that koy decision is to grant deal in first pace, the rest window dressing for nurposes the hypothesis asserts. SU, in adking for role in Az sottlement at wariaus noints in tal ks with $Q$, may have been ajing for what was essentially a cirlomatic symbol of influence there, in ordar to mrorress with oil deal. This less certain; that is, may have been real concession by Irm.

Thus, generally, I do find insiances of this tactical rocedure.
3. Vest did this, in elaiming that main aim is removal of SU troops snring 46. But do dislike other imminont Soviet grins--such as oil, air rights to nerth. SU, as i said above, tended to talk as if they had suffered a major loss of influence.
4. No evidence.
5. Somewhat wersely: My cirsis must be bipolar, because the maximum concession was always defined by the most interested slly (Iran), rather then the US.
6. Not so much sign language, as in informal talks; pre-Security Council meetings, furmi sessiorsi, Qavam-Sadichkov talks before resenting draftsxto one another. But hyp may overstate degree of rrior-communiction. Is considerble thought about what's liks y to be resmonded to, or good basis to gain others' support on, but lessif conscious if implicit sign-sendin, and resaing, at least in my case. (Also, very often in the pre-fall L5, Big Three dinlomocy stage of the dispute, Br and Am wald offer plans for mutual withdrawal directiy and clearly, have them rejected just as cle arly. A rather straighforward process during this low-erisis atmosphere phase.)

83 hysotheses! Whew.


[^0]:    
    
     "give ue" treon/ prese ee in requen for oil, conditionsci Az sutonomy, wien in a way was not-thmirs-to give up, it was ordained by treaty. - at thens not memingless sujd-roouo betually. Preaty conditions movidin't hoid if Ifan proceeded contrary to St intercests in ottier important concess resiects. Heree, steculd rgue, giving un troop presence wass reel concession,

